



THE ASSOCIATION OF  
RECRUITMENT CONSULTANCIES

## CERTIFICATE OF MEMBERSHIP

THIS IS TO CERTIFY THAT

[Redacted area for member name]

IS A MEMBER OF  
THE ASSOCIATION OF RECRUITMENT CONSULTANCIES



ADRIAN MARLOWE, CHAIRMAN

[Redacted area for date]

DATE



RAVI MURPHY, DIRECTOR

[Redacted area for date]

DATE

JOINED:

VALID UNTIL:

MEMBERSHIP LEVEL:

MEMBERSHIP NUMBER:

[Redacted area for membership details]